



AGENDA PAPERS

NOTICE OF SPECIAL COUNCIL MEETING

**Notice is Hereby Given that a Meeting of the Council of Auckland
University of Technology will be held:**

in the Council Room, Level 7, WA Building, AUT City Campus

On: Tuesday, 26 April 2022

FROM: 3.30 – 4.30 PM

**Dr Andrea Vujnovich
COUNCIL SECRETARY**



AUCKLAND UNIVERSITY OF TECHNOLOGY COUNCIL

Chancellor

Rob Campbell
Appointed by Council

Pro-Chancellor

Sussan Turner
Appointed by the Minister of Education

Members

Professor Damon Salesa
Vice-Chancellor of the Auckland University of Technology

Peter Treacy
Appointed by the Minister of Education

Janine Smith
Appointed by the Minister of Education

Sina Wendt
Appointed by the Minister of Education

Sara Youssef
Appointed by the Auckland University of Technology Student Association

Professor Edwina Pio
Elected by the Academic Staff of the Auckland University of Technology

Corrie Cook
Elected by the Professional Staff of the Auckland University of Technology

Renata Blair
Appointed by Council

Leo Foliaki
Appointed by Council

Marama Royal
Appointed by Council

PART A

OPEN AGENDA



COUNCIL PART A OPEN AGENDA

Council Agenda Part A (Open Agenda)**Tuesday 26 April 2022 at 3.30 pm to be held in the Council Room Level 7, WA Building, AUT City**

Karakia		
Mihi – Chancellor		
1. WELCOME, APOLOGIES AND APPROVAL OF AGENDA	The Chancellor moves that apologies, be noted and that Council approve the assignment of agenda items to Part A and Part B of the Council agenda.	
2. DECLARATION/RECORDING OF ANY INTERESTS	The attention of Members is drawn to the Conflicts of Interest Policy and the need to disclose any interest in an item on the Agenda of the meeting as set out in Schedule 11, Clause 8 of the Education and Training Act 2020.	The Chancellor moves that the declarations, if any be noted and the action taken be endorsed .
3. CONSTITUTIONAL MATTER, CONFERMENT OF DEGREES AND POLICY	No report	
4. COUNCIL MEETINGS	<p>4.1 Council Draft Minutes Part A, 28 March 2022</p> <p>4.2 Matters arising from the Minutes, 28 March 2022 not elsewhere on the Agenda</p>	The Chancellor moves that the Minutes Part A, 28 March 2022 be taken as read and confirmed .
5. VICE-CHANCELLOR'S REPORT	No report	
6. CHANCELLOR'S REPORT	No report	
7. REPORTS FROM BOARDS, COMMITTEES AND WORKING GROUPS TO COUNCIL	7.1 Reports and Minutes from the Academic Board - No report	
	7.2 Council Working Group, Draft Minutes 28 March 2022.	The Chancellor moves that Draft Minutes from the Council Working Group, 28 March 2022 be received .
	7.3 Council People and Culture Committee – No report	
	7.4 Council Finance and Audit Committee – No Report	

	7.5 Council Executive Committee – No Report	
8. HEALTH, SAFETY AND WELLBEING REPORTS	No report	
9. TE TIRITI	No Report	
10. STRATEGIC REPORTS	No Report	
11. STUDENT SUCCESS	No Report	
12. CORRESPONDENCE REFERRED BY THE CHANCELLOR	12. Email from Jenn Bestwick (Chair TEC Board) dated 11 April 2022	The Chancellor moves that the Email from Jenn Bestwick (Chair TEC Board) dated 11 April 2022 be received.
13. OTHER MATTERS FOR DECISION OR NOTING	13.1 Update from AUTSA – No report	
14. ITEMS MOVED FROM PART B OF THE AGENDA TO PART A AND GENERAL BUSINESS		

PUBLIC EXCLUSIONS

The Chancellor moved that the public be now excluded from Part B of this meeting, and that the following matters be discussed without public disclosure.

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by section 6 or section 7 of that Act or section 6 or section 7 or section 9 of the Official Information Act, as the case may require, which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public are as follows:

1. To protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the University.
2. To enable the University to carry out, without prejudice or disadvantage, commercial activities or negotiations.
3. To protect the privacy of persons referred to in the recommendations and to maintain the confidentiality of those recommendations.
4. To enable free and frank discussions.
5. To prevent the disclosure or use of Official Information for improper gain or advantage.

AND THAT A Vujnovich, K McPherson, L Williams, S Shergill, A Burrows, W Lawson, be permitted to remain at this meeting, after the public has been excluded, because of their knowledge of the matters to be discussed in the proceedings while the public are excluded. This knowledge, which will be of assistance in relation to the matters

to be discussed, is relevant to these matters because they relate to aspects of the administration of AUT for which those persons are responsible.

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter. The public conduct of each item below would be likely to result in the disclosure of information for which good reason for withholding would exist under the sections of the OIA identified below.	Ground(s) under section 48(1) for the passing of this resolution
15. Council Minutes Part B of the meeting held on 28 March 2022	s 9(2)(b)(ii) and s 9(2)(i)	LGOIMA s48(1)(a)(ii)
20. Report from Council Finance and Audit Committee	s 9(2)(b)(ii), s 9(2)(i) and s 9(2)(k)	LGOIMA s48(1)(a)(ii)
22. Other Business	s 9(2)(a), s 9(2)(b)(ii), s 9 (2)(h), s 9(2)(i) and s 9(2)(k)	LGOIMA, s48(1)(a)(ii)
22.1 Appointments	s 9(2)(a), s 9(2)(b)(ii) and s 9(2)(i)	LGOIMA, s48(1)(a)(ii)

PART A	4.1
OPEN AGENDA ITEM	

Council Agenda Paper

Subject: **MINUTES PART A OF THE COUNCIL MEETING HELD ON 28 MARCH 2022**

Date: 28 March 2022

RECOMMENDATION:

THAT THE MINUTES PART A OF THE COUNCIL MEETING HELD ON 28 MARCH 2022 BE CONFIRMED AS A TRUE AND CORRECT RECORD.

CONFIDENTIAL



MINUTES

Council Meeting

Meeting held Monday 28 March 2022 at 3.30 pm

Microsoft Teams

PRESENT: R Campbell (Chair); S Turner; D McCormack; E Pio; J Smith; P Treacy; S Youssef; S Wendt, L Foliaki, M Royal and C Cook.

SECRETARY: A Vujnovich, Council Secretary

IN ATTENDANCE: L Williams (Chief Financial Officer and AVC Finance and Infrastructure), K McPherson (Deputy Vice-Chancellor Research), W Lawson (Deputy Vice-Chancellor Academic), D Salesa (incoming Vice-Chancellor) and S Shergill (Council Co-ordinator).

For Part A: B Bundy (Group Director, People & Culture), D Pinchen (Director, Health Safety & Wellbeing), J Hu (AUT Student/Debate Magazine) and D Williams (AUT Student/Debate Magazine).

PART A OPEN AGENDA

The Chancellor opened the meeting with a mihi.

1 WELCOME, APOLOGIES AND APPROVAL OF AGENDA ITEMS

THAT APOLOGIES FOR ABSENCE FROM P ALLEY AND R BLAIR BE RECEIVED.

- The Chancellor extended a warm welcome to M Royal who is joining Council as a member at this meeting.
- The Chancellor formally thanked Dr P Alley who is leaving Council for his service to Council and AUT. Dr P Alley will continue to be Council's representative on the AUT Ethics Committee.
- The Chancellor also welcomed D Salesa as AUT's new Vice-Chancellor and noted that this is D McCormack's last Council meeting as Vice-Chancellor. The Chancellor acknowledged D McCormack for his significant contribution as Vice-Chancellor and thanked him on behalf of the Council.

Resolved

THAT THE ASSIGNMENT OF AGENDA ITEMS TO PART A AND PART B OF THE COUNCIL AGENDA BE APPROVED.

2 DECLARATION/RECORDING OF INTERESTS

The attention of Members was drawn to the Conflicts of Interest Policy and the need to disclose any interest in an item on the Agenda of the meeting as set out in Schedule 11, Clause 8 of the Education and Training Act 2020.

Resolved

THAT THE DECLARATIONS BE NOTED AND THE ACTIONS TAKEN BE ENDORSED.

3 CONSTITUTIONAL MATTER, CONFERMENT OF DEGREES AND POLICY

3.0 Appointment to Council

Received

Appointment to Council – Marama Royal

Noted in discussion

- As the term of Dr Pat Alley on the Council has come to an end, the Chancellor convened a committee to make recommendations to Council on future appointments. The Committee comprised of the Chancellor and Pro-Chancellor recommends that Council appoint Marama Royal to Council. Marama has extensive experience in strategic planning, relationship management, leadership, governance, and organisational change.
- Marama Royal expressed her pleasure at joining the Council of AUT and acknowledged the work of R Blair as a long-standing member of the Council. Marama looks forward to meeting the Council members in person.
- The new Council members will be formally welcomed at the next Council meeting.

Resolved

THAT IN ACCORDANCE WITH PARAGRAPH 2(F) OF THE CONSTITUTION AND PARAGRAPH 4(F) OF COUNCIL MEMBERS APPOINTMENT STATUTE COUNCIL APPOINT MARAMA JACQUILINE ROYAL TO COUNCIL FOR A PERIOD OF FOUR YEARS FROM 28 MARCH 2022 TO 27 MARCH 2026.

3.1 Granting of Qualifications – March 2022

Received

Granting of Qualifications – March 2022

Resolved

1. *THAT IN ACCORDANCE WITH THE GENERAL ACADEMIC STATUTE, QUALIFICATIONS BE GRANTED TO THE GRADUANDS ON THE ATTACHED SCHEDULE FOR THE MARCH 2022 MONTHLY CORPORATE GRANTING ON 16 MARCH 2022.*
2. *THAT IN ACCORDANCE WITH THE GENERAL ACADEMIC STATUTE, QUALIFICATIONS BE GRANTED TO THE GRADUANDS ON THE ATTACHED SCHEDULE FOR THE MONTHLY CERTIFICATE AND COP QUALIFICATION CYCLE FOR 19 JANUARY, 16 FEBRUARY AND 16 MARCH 2022.*

4 COUNCIL MEETINGS AND MINUTES OF PREVIOUS MEETING(S)

4.1 Minutes of the previous meetings

Received

Draft Minutes (Part A), of the Council meetings (AGM and Formal Council) held on 28 February 2022

Resolved

THAT THE MINUTES PART A OF THE COUNCIL MEETINGS (AGM AND FORMAL COUNCIL) HELD ON 28 FEBRUARY 2022 BE CONFIRMED AS A TRUE AND CORRECT RECORD.

4.2 MATTERS ARISING

There were no matters arising from the Minutes (Part A), of the Minutes of 28 February 2022 not elsewhere on the Agenda.

5 VICE CHANCELLOR'S REPORT

Received

Vice Chancellor's Report

Noted in discussion

A1 Building

- The building consent for the A1 building has been issued by Auckland Council and the construction contract has been agreed upon and signed. The construction works are beginning in April 2022 and the practical completion date is February 2024.

COVID

- The Executive team have decided that barring unforeseen circumstances a return to normal delivery of teaching and learning including all aspects delivered on campus can occur from 2 May 2022, this is the first day following the mid-semester break. AUT will be changing from an emergency setting to business as usual.

LMS

- Canvas@AUT went live as planned on the first day of semester one despite the disruptions due to COVID and some timetabling confusion associated with other systems early in the semester that have been resolved now.

Student enrolment

- It appears that AUT will be 650 EFTS short on enrolments in 2022, one of the reasons for this is a spike in enrolments observed in 2020 during the COVID pandemic which has self-corrected with the current environment of high employment.
- International enrolments are tracking positively against budget, however, these are still impacted by the border closure.
- Council noted that the implications of the drop in EFTS will need to be analysed.

Reflection

- The Vice-Chancellor acknowledged the significance of the Council in providing oversight and leadership, and that this has been an important part of his work as Vice-Chancellor of the University. The Vice-Chancellor thanked Council for its help and support and acknowledged all the Chancellors that have led Council over his tenure.
- The Vice-Chancellor is proud of what AUT has achieved over the years. From the start, AUT has built its position by responding to the diversity of its local communities. As a result, domestic enrolment has had steadily increasing numbers and proportions of Māori and Pacific students at degree and postgraduate levels, where they now represent 30% of AUT's domestic students. This has made AUT Aotearoa's largest educator of Māori and Pacific students at the University level. AUT is also the only University in the country with a significant inclusion of school leavers from low decile schools who represent 20% of AUT's EFTS. This is a remarkable contribution that AUT has made to Aotearoa.
- The Vice-Chancellor expressed his love for AUT, he has loved working in it, with it and for it. He also expressed appreciation for Council, staff and students for supporting him during his time as Vice-Chancellor and acknowledged Professor Damon Salesa the incoming Vice-Chancellor who will take the University forward, with a new vision in this new world, its changes and its challenges.
- The Council members each thanked the Vice-Chancellor for his significant contribution to the significant growth and development of AUT during his many years of service as Vice-Chancellor. The Vice-Chancellor was thanked for his focus on diversity and inclusion, for his service and contribution to Aotearoa, and for his inspiring style of

leadership that has encouraged everyone to strive. Council wished Derek McCormack all the best at the end of his tenure as Vice-Chancellor.

Resolved

THAT THE VICE-CHANCELLOR'S REPORT TO COUNCIL BE RECEIVED.

6 CHANCELLOR'S REPORT

Received

Chancellor's Report

Noted in discussion

- Future Council and Committee meetings will be held in person.
- The Working Group agenda will be absorbed into the Council agenda and the Council Working Group will be disestablished. The Chancellor's Committee on Māori and Pacific Matters will also be disestablished and instead there will be a standing agenda item at every Council meeting. The PVC Māori Advancement and the PVC Pacific Advancement will each present at alternate meetings.
- The majority of agenda items will be included in Part A (open agenda) and only by exception in Part B (closed agenda).

Resolved

- *THAT THE CHANCELLOR'S REPORT TO COUNCIL AND THE RECOMMENDATIONS ON COUNCIL PROCEDURES BE RECEIVED.*
- *THAT THE COUNCIL WORKING GROUP BE DISESTABLISHED.*
- *THAT THE CHANCELLOR'S COMMITTEE ON MĀORI AND PACIFIC MATTERS BE DISESTABLISHED.*

7 PART A – REPORTS FROM BOARD, COMMITTEES AND WORKING GROUPS OF COUNCIL

- 7.1. Chancellor's Committee on Māori and Pacific Matters
No report.

- 7.2 Academic Board Reports and Minutes, 28 February 2022
Received
Academic Board Reports and Minutes, 28 February 2022

Resolved

THAT THE ACADEMIC BOARD REPORT AND MINUTES OF THE MEETING HELD ON 28 FEBRUARY 2022 BE RECEIVED

- 7.3 Council Working Group
Received
Council Working Group, draft minutes 28 February 2022

Resolved

THAT THE DRAFT MINUTES OF THE COUNCIL WORKING GROUP MEETING HELD ON 28 FEBRUARY 2022 BE RECEIVED

- 7.4 Council People and Culture Committee
Received
Council People and Culture Committee, draft minutes 21 March 2022

Noted in discussion

- The Committee is on a journey and more detailed data has been requested from Management to contribute to the Committee's work.

Resolved

- *THAT THE DRAFT MINUTES OF THE COUNCIL PEOPLE AND CULTURE COMMITTEE MEETING HELD ON 21 MARCH 2022 BE RECEIVED.*
- *THAT MARAMA ROYAL BE APPOINTED TO THE COUNCIL PEOPLE AND CULTURE COMMITTEE.*

- 7.5 Council Finance and Audit Committee
No report.

Resolved

THAT SUSSAN TURNER BE APPOINTED TO THE COUNCIL FINANCE AND AUDIT COMMITTEE

- 7.6 Council Executive Committee
No report.

8 HEALTH, SAFETY AND WELLBEING REPORTS

8. Health, Safety and Wellbeing Report, February 2022

Received

Health, Safety and Wellbeing Report, February 2022

Noted in discussion

- Some areas of the University are not submitting regular reports and Council noted that this needs to be followed up.
- In the future, detailed reports should be received by the People and Culture Committee and a briefer report should be received by the Council with the information provided as required.

Resolved

THAT THE HEALTH, SAFETY AND WELLBEING REPORT FOR FEBRUARY 2022 BE RECEIVED

9 TE TIRITI

Received

Verbal update

Noted in discussion

- Dr Valance Smith will be joining the Vice-Chancellor's office to support the leadership of the University. Dr Smith will assist in the strategic development of the work in Te Tiriti and assist in the engagement with Mana Whenua and University stakeholders and support advancement in Te Tiriti. This work will be shared with the Council.

10 STRATEGIC REPORTS

No report.

11 STUDENT SUCCESS

No report.

12 CORRESPONDENCE REFERRED BY THE CHANCELLOR

No report.

13 OTHER MATTERS FOR DECISION OR NOTING

13.1 Update from AUTSA

Received

Verbal Update from Sara Youssef (President of AUTSA)

Noted in discussion

- The President and Vice-President of AUTSA have continued with “coffee Tuesdays” to interact with students. The feedback from students has been that they want to see more social events and want opportunities to collaborate across the different campuses.
- AUTSA has been working with Estates regarding health and safety matters and many of these have been resolved.
- AUTSA has been receiving complaints regarding the increase in student fees, and students would like more detail on how the student fees are used. Every year, AUTSA is advised of how the fees are set before they are approved. The Vice-Chancellor and the CFO will work with AUTSA to provide more information to students.
- The Vice-Chancellor and the President of AUTSA meet monthly to discuss issues. The issues can also be escalated to the Council if appropriate.
- The President of AUTSA also stated that students are requesting more free mental health counselling sessions beyond the six free sessions currently provided. Student Services are to provide a report on its work on student wellbeing to the People and Culture Committee and the AUTSA President is invited to attend this meeting when that report is discussed. The report needs to take into account that students who seek assistance, may not be the ones who need it the most. The data should also take into account, those students who aren't seeking assistance through traditional forms and requires a comprehensive analysis of associated detailed data.

Resolved

THAT THE VERBAL UPDATE FROM THE PRESIDENT OF AUTSA BE RECEIVED.

13.1 AUTEC Annual Report 2021

Received

AUTEC Annual Report 2021

Resolved

THAT THE ANNUAL REPORT FROM AUCKLAND UNIVERSITY OF TECHNOLOGY ETHICS COMMITTEE (AUTEC) FOR 2021 BE APPROVED

14 GENERAL BUSINESS AND ITEMS MOVED FROM PART B TO PART A

RESOLUTION TO EXCLUDE THE PUBLIC

THAT THE PUBLIC BE NOW EXCLUDED FROM PART B OF THIS MEETING, AND THAT THE FOLLOWING MATTERS BE DISCUSSED WITHOUT PUBLIC DISCLOSURE.

THIS RESOLUTION IS MADE IN RELIANCE ON SECTION 48(1)(A) OF THE LOCAL GOVERNMENT OFFICIAL INFORMATION AND MEETINGS ACT 1987 AND THE PARTICULAR INTEREST OR INTERESTS PROTECTED BY SECTION 6 OR SECTION 7 OF THAT ACT OR SECTION 6 OR SECTION 7 OR SECTION 9 OF THE OFFICIAL INFORMATION ACT, AS THE CASE MAY REQUIRE, WHICH WOULD BE PREJUDICED BY THE HOLDING OF THE WHOLE OR RELEVANT PART OF THE PROCEEDINGS OF THE MEETING IN PUBLIC ARE AS FOLLOWS:

1. *TO PROTECT INFORMATION WHERE THE MAKING AVAILABLE OF THE INFORMATION WOULD BE LIKELY UNREASONABLY TO PREJUDICE THE COMMERCIAL POSITION OF THE UNIVERSITY.*

2. **TO ENABLE THE UNIVERSITY TO CARRY OUT, WITHOUT PREJUDICE OR DISADVANTAGE, COMMERCIAL ACTIVITIES OR NEGOTIATIONS.**
3. **TO PROTECT THE PRIVACY OF PERSONS REFERRED TO IN THE RECOMMENDATIONS AND TO MAINTAIN THE CONFIDENTIALITY OF THOSE RECOMMENDATIONS.**
4. **TO ENABLE FREE AND FRANK DISCUSSIONS.**
5. **TO PREVENT THE DISCLOSURE OR USE OF OFFICIAL INFORMATION FOR IMPROPER GAIN OR ADVANTAGE.**

AND THAT A VUJNOVICH, L WILLIAMS, K MCPHERSON, W LAWSON, D SALESA, SHERGILL, BE PERMITTED TO REMAIN AT THIS MEETING, AFTER THE PUBLIC HAS BEEN EXCLUDED, BECAUSE OF THEIR KNOWLEDGE OF THE MATTERS TO BE DISCUSSED IN THE PROCEEDINGS WHILE THE PUBLIC ARE EXCLUDED. THIS KNOWLEDGE, WHICH WILL BE OF ASSISTANCE IN RELATION TO THE MATTERS TO BE DISCUSSED, IS RELEVANT TO THESE MATTERS BECAUSE THEY RELATE TO ASPECTS OF THE ADMINISTRATION OF AUT FOR WHICH THOSE PERSONS ARE RESPONSIBLE.

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter. The public conduct of each item below would be likely to result in the disclosure of information for which good reason for withholding would exist under the sections of the OIA identified below.	Ground(s) under section 48(1) for the passing of this resolution
15. Council Minutes Part B of the meeting held on 28 February 2022	s 9(2)(b)(ii) and s 9(2)(i)	LGOIMA s48(1)(a)(ii)
16. Report from AUT Ventures	s 9(2)(b)(ii) and s 9(2)(i)	LGOIMA s48(1)(a)(ii)
17. Report from AUT Millennium	s 9(2)(b)(ii) and s 9(2)(i)	LGOIMA s48(1)(a)(ii)
18. Report from AUT Ethics Committee	s 9(2)(b)(ii), s 9(2)(i) and s 9(2)(k)	LGOIMA, s48(1)(a)(ii)
20. Items moved from Part A of the Agenda to Part B	s 9(2)(b)(ii), s 9(2)(i) and s 9(2)(k)	LGOIMA, s48(1)(a)(ii)
21. Other Business	s 9(2)(a), s 9(2)(b)(ii), s 9(2)(h), s 9(2)(i) and s 9(2)(k)	LGOIMA, s48(1)(a)(ii)
21.1 Computer Leasing – 0237 – March 2022	s 9(2)(b)(ii), s 9(2)(i) and s 9(2)(k)	LGOIMA, s48(1)(a)(ii)
21.2 The Living Wage at AUT	s 9(2)(b)(ii), s 9(2)(i) and s 9(2)(k)	LGOIMA, s48(1)(a)(ii)

Item 4.2 Matters Arising from the Minutes Part A

COUNCIL AGENDA ITEM	ACTION	Who	Status
28 September 2020	7.1 Chancellor's Report <ul style="list-style-type: none"> The Chancellor was pleased with the Council Working Group meeting with Year 13 students and requested to catch up with the same students next year for a follow up. 	Council Secretary	Ongoing- 2021
22 February 2021	5. Vice Chancellor's Report <ul style="list-style-type: none"> In 2021, a Council meeting will be hosted in AUT's wharehenui. 	Tumuaki / Dean Te Ara Poutama	First Quarter 2021
31 May 2021	3.3. Equal Opportunities Policy <ul style="list-style-type: none"> The Treaty of Waitangi should be referenced in the policy or alternatively, expressed in a Council Charter. A paper will be drafted in regard to a policy on Te Titiri and each Council policy should be reviewed at each Annual General meeting. 	Tumuaki / Dean Te Ara Poutama	Council Charter – ongoing Fourth Quarter 2021
28 June 2021	7.1. Chancellor's Committee on Māori and Pacific Matters Draft Minutes 31 May 2021 <ul style="list-style-type: none"> The time allocated for this Committee is not adequate to address the issues raised. The Committee will meet quarterly in association with a Council meeting. Each meeting will consider a specific review of achievement against selected KPIs and explore new initiatives and improvements. A work plan for this to be considered at the next Council meeting. 	Group Director Strategy & Planning Assistant VC South & Pacific Advancement Tumuaki / Dean Te Ara Poutama	September 2021 Actioned This Committee has been disestablished. Future reports will be included in the Council agenda.
30 August 2021	6.2 Te Tiriti o Waitangi <ul style="list-style-type: none"> The Chancellor working with the Vice-Chancellor will bring a proposal back to Council. 	Vice Chancellor's Office	Ongoing - 2022
28 February 2022	AGM 4.1 Ōritetanga Learner Success <ul style="list-style-type: none"> The TEC asks Council to approve a learner success strategy in the form of a 5-year business plan including tangible goals and milestones. The outline of that business plan should be provided to the TEC by 30 June 2022. This would be a whole of organisation commitment and funded appropriately and aligned with the University's learner success programme. The TEC will support the University if it makes progress and reduce funding if progress is not demonstrated. The TEC requests AUT to work with the TEC on its learner success strategy which is an organisation-wide commitment including all faculties with a clearly articulated parity plan. Council should work with leadership to achieve the key targets. 	Council Vice Chancellor's Office	Ongoing - 2022
	7.2 Academic Board Reports and Minutes, 29 November 2021 <ul style="list-style-type: none"> The integrated research plan is in accordance with AUT's Directions to 2025 and with the learning and teaching strategy and is a review of the previous research road map. This will be provided to Council in 2022. Council noted that the plan should include how AUT differs from other universities, what sets it apart and the direction it is heading in. 	Deputy Vice-Chancellor Research	March 2022 – Actioned Council Working Group received a presentation at the March meeting
	9.1 Update from AUTSA	Vice-Chancellor's Office	Ongoing - 2022

	<ul style="list-style-type: none"> Students are experiencing stress and anxiety due to COVID related disruptions. Where possible AUTSA supports in-person class options. The format of the delivery of classes could be considered. If possible smaller class sizes could be arranged to accommodate those who prefer on-campus teaching. The emerging pattern of delivery will be monitored, and Council will be updated. 	Group Director, Student Services and Administration	
28 March 2022	5. Vice-Chancellor's Report <ul style="list-style-type: none"> Council noted that the implications of the drop in EFTS will need to be analysed. 	Vice-Chancellor's Office CFO	Third quarter – 2022
	8. Health, Safety and Wellbeing Reports <ul style="list-style-type: none"> Some areas of the University are not submitting regular reports and Council noted that this needs to be followed up. In the future, detailed reports should be received by the People and Culture Committee and a briefer report should be received by the Council with the information provided as required. 	Group Director People & Culture Director Health, Safety & Wellbeing	Second quarter – 2022
	13.1 Update from AUTSA <ul style="list-style-type: none"> AUTSA has been receiving complaints regarding the increase in student fees, and students would like more detail on how the student fees are used. Every year, AUTSA is advised of how the fees are set before they are approved. The Vice-Chancellor and the CFO will work with AUTSA to provide more information to students. 	Vice-Chancellor's Office CFO	Second quarter – 2022
	13.1 Update from AUTSA <ul style="list-style-type: none"> The President of AUTSA also stated that students are requesting more free mental health counselling sessions beyond the six free sessions currently provided. Student Services are to provide a report on its work on student wellbeing to the People and Culture Committee and the AUTSA President is invited to attend this meeting when that report is discussed. The report needs to take into account that students who seek assistance, may not be the ones who need it the most. The data should also take into account, those students who aren't seeking assistance through traditional forms and requires a comprehensive analysis of associated detailed data. 	Group Director, Student Services and Administration	Third quarter – 2022



PART A	7.2
OPEN AGENDA ITEM	

Council Agenda Paper

Subject: **DRAFT MINUTES OF THE COUNCIL WORKING GROUP MEETING HELD ON 28 MARCH 2022**

Date: 28 March 2022

RECOMMENDATION:

THAT COUNCIL RECEIVE THE DRAFT MINUTES OF THE COUNCIL WORKING GROUP MEETING HELD ON 28 MARCH 2022

CONFIDENTIAL



MINUTES

Council Working Group

Meeting held 28 March 2022 at 2.00 PM

Microsoft Teams

PRESENT: S Turner (Chair), R Campbell, D McCormack, E Pio, J Smith; P Treacy, C Cook, L Foliaki, S Wendt.

** Apologies for lateness / ** Apologies for early departure*

SECRETARY: A Vujnovich, Council Secretary

IN ATTENDANCE: W Lawson (Deputy Vice-Chancellor Academic), K McPherson (Deputy Vice-Chancellor Research), L Williams (AVC Finance and Infrastructure and Chief Financial Officer), D Salesa (incoming Vice-Chancellor) and S Shergill (Council Co-ordinator).

1 APOLOGIES AND WELCOME

THAT APOLOGIES FOR ABSENCE FROM P ALLEY, R BLAIR AND S YOUSSEF BE RECEIVED.

2 MINUTES

Received

2.1 Minutes of the meeting held on 28 February 2022

Resolved

THAT THE MINUTES OF THE COUNCIL WORKING GROUP MEETING HELD ON 28 FEBRUARY 2022 BE CONFIRMED AS A TRUE AND CORRECT RECORD.

3 MATTERS ARISING

3.1 Table of Actions

Received

Table of Actions

Resolved

THAT COUNCIL WORKING GROUP RECEIVE THE TABLE OF ACTIONS.

4 BUSINESS

4.1 Integrated Research Plan – Professor Kathryn McPherson (Deputy Vice-Chancellor Research)

Received

Verbal presentation from Professor Kathryn McPherson (Deputy Vice-Chancellor Research)

Noted in Discussion

- The Research Roadmap 2022-2025 has been updated and highlights the need for researcher development and a PBRF strategy. The Deputy Vice-Chancellor Research acknowledged the research team who have contributed to the Roadmap and this presentation.

Research at AUT

- There has been considerable growth in the number of research-active staff at AUT from 30 staff in 2004 to 729 in 2018, and from 1 doctoral graduate in 2004 to nearly 1200 today. There are now also over 200 professorial staff across multiple disciplines and areas of expertise. Indicators of success such as rankings, research income and the number of outputs show that AUT is heading in the right direction.
- The research outputs at AUT have been growing over the years, however, there is still room for improvement with 55% of academic staff research active in any one year. Research and teaching at AUT align, but not in all cases and this is something that can be improved as research is core to the mandate of the University and is one of the top five reasons why people choose a University.

National and global context

- Research funding in Aotearoa is limited and there has been no effective increase in recent years. Undertaking research has a financial cost and doesn't always bring in significant revenue. However, AUT's research investment has significantly increased over recent years, and the University has increased its external research funding, most significantly for research undertaken in the Faculty of Health and Environmental Sciences. External research income will be a vital revenue stream for the future ambitions and aspirations of AUT. AUT produces more than 8% of New Zealand's university research outputs with less than 4% of MBIE university research funding.
- Internationally, the impact of the research is an important measure, compared to a measure of the number of outputs. Partnerships with industry, next users and end-users is also important. Research should link to the community and serve the community and encourage contextualised curiosity.
- In Aotearoa, COVID has had a disproportionate impact on Māori and Pacific researchers and Early Career Academics, which have not had opportunity to collaborate internationally.

Research strategy

- The Research Roadmap sets the strategic direction with the key principles of advancing high-quality knowledge, discovery, innovation and creativity. As well as reflecting AUT's place in the world (Tāmaki Makaurau, Aotearoa and the Pacific). The Roadmap reflects AUT's unique contribution to the community and environment. The themes included in the Research Roadmap are that: we are known for what we do, what we contribute and that we build strong connections and collaboration with Māori and Community. Co-design and participatory research are both fundamental, and research and research outcomes have a meaningful impact. There needs to be depth in attainment in specific areas where AUT is positioned to achieve and able to make a difference and also attainment in those areas. There is also an opportunity for AUT to link its research to the UN Sustainable Development Goals.
- From 2017 to 2021, more than 50% of grants were generated by 5 Principal Investigators with multiple contracts. The focus has previously been on supporting high performing research academics, and the future focus should include mentoring mid-career academics, early career academics and research students to produce a sustainable research career and development pathway.

Looking ahead

- The workload at AUT is different for academics, researchers and Early Career Academics. As the majority of AUT's income is generated from teaching, this has become a priority over the years. Looking ahead, there are opportunities to encourage academics to participate in research alongside their teaching.
- The applications for grants can be a time consuming and complicated process and this is being reviewed internally to improve the quality of applications submitted.

- The research system is being refreshed including the appointment of new staff and replacement of equipment. Incentives should be put into place to support cross-university collaboration and activities, while maintaining a sense of independence and authority that researchers have in their professional field and their research work.
- Council is mindful that for AUT to be successful in research. Organisational change is needed to build areas of research capability in priority clusters according to research areas that are likely to be successful and expenditure will need to be directed to those targeted areas.
- The Council thanked the Deputy Vice-Chancellor Research for the comprehensive presentation.

Resolved

THAT COUNCIL WORKING GROUP RECEIVE THE INTEGRATED RESEARCH PLAN PRESENTATION FROM PROFESSOR KATHRYN MCPHERSON (DEPUTY VICE-CHANCELLOR RESEARCH)

5 CLOSE OF MEETING

The meeting closed at 3:16 pm

6 DATE OF NEXT MEETING

Future reports will be included in the Formal Council agenda.

Matters Arising

- No matters arising



PART A

12

OPEN AGENDA
ITEM

Council Agenda Paper

Subject: EMAIL FROM JENN BESTWICK (CHAIR TEC BOARD) DATED 11 APRIL 2022

Date: 11 April 2022

RECOMMENDATION:

THAT COUNCIL RECEIVE THE EMAIL FROM JENN BESTWICK (CHAIR TEC BOARD) DATED 11 APRIL 2022

From: Chair <Chair@tec.govt.nz>

Sent: Monday, 11 April 2022 11:07 am

To: Rob Campbell <rob.campbell@aut.ac.nz>

Cc: Gillian Dudgeon <Gillian.Dudgeon@tec.govt.nz>; Paora Ammunson <Paora.Ammunson@tec.govt.nz>; Tim Fowler <Tim.Fowler@tec.govt.nz>;

Patricia Reps <patricia.reps@aut.ac.nz>; Andrea Vujnovich <andrea.vujnovich@aut.ac.nz>; Damon Salesa <damon.salesa@aut.ac.nz>

Subject: Learner equity and success

Tēna koe Rob

I hope the 2022 year is off to a good start for you and Te Wānanga Aronui o Tāmaki Makau Rau and that you are succeeding in managing the impact of Covid 19 on the welfare of students, your teams and educational delivery in a shifting global environment. Thank you again for AUT's commitment to providing continuity to your learners during these uncertain times.

As my email to you at the beginning of the year signalled, the TEC Board's highest priority is the Government's goal to achieve system level equity for all tertiary learners. Our vision to achieve an equitable and learner success driven tertiary system is reflected in the Tertiary Education Strategy, and Minister's recent letter to your Vice Chancellor. In line with this, we are ramping up our work with the university sector, with our priorities for 2023 investment outlined. A particular emphasis is placed on AUT committing to a learner success approach and describing how AUT will be progressing this work as discussed with you and your Council recently.

Thank you again for hosting Dr Wayne Ngata, Tim Fowler and Paora Ammunson, who met with you and your Council on 28th February. I would like to emphasise that a Council-owned and endorsed commitment to adopt a learner success approach for your institution is integral to the future of the university sector. We recognise AUT has an important role in leading the process of achieving equity of outcomes (completion of qualifications and first year retention) for Māori, Pacific, disabled learners and other underserved groups.

Our team looks forward to supporting the work your staff are undertaking in the development of AUT's Learner Success Framework and Action Plan for 2022-2024, and implementation of your whole of institution approach. Our support also includes using our TEC levers, like investment, when we have confidence in your approach. Our strong commitment to learner success and recognition of the complexity of achieving this system level change means we are likely to carry on working together to achieve equity beyond 2023.

We look forward to receiving your Council approved learner success plan by the 8th of July 2022.

Mā te mahi ngātahi, ka angitū – success requires all of us to play our part.

Ngā mihi

Jenn Bestwick

Board Chair